World Health Organization Looks Ahead to Life Without US

Hundreds of World Health Organization officials will join donors and diplomats in Geneva from Monday with one question dominating their thoughts: How to tackle crises from mpox to cholera without their main funder, the United States.

The week-long annual assembly usually showcases the scale of the U.N. agency set up to tackle disease outbreaks, approve vaccines, and support health systems worldwide.

This year - since President Donald Trump started the year-long process to leave the WHO with an executive order on his first day in office in January - the main theme is scaling down.

"Our goal is to focus on the high-value stuff," Daniel Thornton, the WHO's director of coordinated resource mobilization, told Reuters.

Just what that "high-value stuff" will be is up for discussion. Health officials have said the WHO's work in providing guidelines for countries on new vaccines and treatments for conditions from obesity to HIV will remain a priority.

One WHO slideshow for the event, shared with donors and seen by Reuters, suggested work on approving new medicines and responding to outbreaks would be protected, while training programs and offices in wealthier countries could be closed. The United States had provided around 18% of the WHO's funding but it was not on the list of attendees released on Sunday, and on Monday as the assembly began, the U.S. chair was empty in the main hall.

"We've got to make do with what we have," said one Western diplomat who asked not to be named.

Staff have been getting ready - cutting managers and budgets - ever since Trump's January announcement in a rush of directives and aid cuts that have disrupted numerous multilateral pacts and initiatives.

The year-long delay, mandated under U.S. law, means the U.S. is still a WHO member - its flag still flies outside the Geneva HQ - until its official departure on Jan. 21, 2026.

Trump - who accused the WHO of mishandling COVID, which it denies - muddied the waters days after his statement by saying he might consider rejoining the agency if its staff "clean it up."

But global health envoys say there has since been little sign of a change of heart. So the WHO is planning for life with a \$600 million hole in its budget for this year and cuts of 21% over the next two-year period.

As the United States prepares to exit, China is set to become the biggest provider of state fees - one of the WHO's main streams of funding alongside donations.

China's contribution will rise from just over 15% to 20% of the total state fee pot under a pre-agreed overhaul of the funding system.

"We have to adapt ourselves to multilateral organizations without the Americans. Life goes on," Chen Xu, China's ambassador to Geneva, told reporters last month. On Monday, host country Switzerland's health minister Elisabeth Baume-Schneider opened the assembly with a new voluntary donation of \$80 million over four years.

Others have suggested it might be time for a broader overhaul.

"Does WHO need all its committees? Does it need to be publishing thousands of publications each year?" said Anil Soni, chief executive of the WHO Foundation, an independent fundraising body for the agency.

There is also the urgent need to make sure key projects hold up during the immediate cash crisis. That meant going to donors with particular interests in those areas, including pharmaceutical companies and philanthropic groups, Soni said.

The ELMA Foundation, which focuses on children's health in Africa, has already stepped in with \$2 million for the Global Measles and Rubella Laboratory Network - more than 700 labs which track infectious disease threats, he added.

Other business at the assembly includes rubber-stamping a historic agreement on how to handle future pandemics and drumming up more cash from donors at an investment round.

But the focus remains on funding under the new world order.

In the runup to the event, one WHO manager emailed staff asking them to volunteer, without extra pay, as ushers.

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